Infleqtion

Q2 2026

Business & Financial Update

August 12, 2026

Disclaimers and Forward-Looking Statements

This presentation and the related webcast contain forward-looking statements. All statements other than statements of historical fact contained in this presentation and the related webcast are forward-looking statements, including but not limited to: statements regarding the future financial and operational performance and outlook, and strategies, objectives, opportunity, expectations, and market positioning of Infleqtion, Inc. ("Infleqtion" or the "Company"), including the Company's fiscal year 2026 revenue outlook; the Company's business outlook; the Company's customer demands; the Company's commercial opportunities; the Company's expected capital expenditure levels; the Company's quantum computing and sensing product roadmap, including targets for logical qubit count, physical qubit count, and gate performance; the Company's projections of market opportunity and market share; estimates of customer adoption rates and usage patterns; projections regarding the Company's ability to commercialize its products and technologies; the expected benefits of the Company's relationships with strategic partners, governments, state-funded entities, and government entities, including potential task order awards under indefinite delivery/indefinite quantity contract vehicles and the amount availability and timing of the proposed U.S. Department of commerce funding and the satisfaction of conditions to definitive agreements and government approvals; the potential financial benefits from the U.S. Department of Commerce funding; and the potential for the Company to increase in value. In some cases, you can identify forward-looking statements by terms such as "anticipate," "expect," "project," "intend," "believe," "may," "will," "should," "plan," "could," "continue," "target," "contemplate," "estimate," "forecast," "guidance," "predict," "possible," "potential," "pursue," "likely," "on track," and words and terms of similar substance used in connection with any discussion of future plans, actions, or events. You should not rely upon forward-looking statements as predictions of future events.

We have based the forward-looking statements in this presentation largely on our current expectations and projections about future events and trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs, but the forward-looking statements are subject to known and unknown risks uncertainties, assumptions, and other factors that may cause actual results or outcomes to be materially different from any future results or outcomes expressed or implied by the forward-looking statements. These risks, uncertainties, assumptions, and other factors include, but are not limited to, our ability to grow and manage growth profitably; our financial and business performance; changes in our strategy, future operations, financial position, prospects and plans; the implementation, market acceptance and success of our business model, growth strategy and opportunities, and our ability to commercialize our quantum computing technology; our expectations with respect to market opportunity and market growth; the expected benefits of and ability to maintain and enter into new contracts, awards and other relationships, partnerships or collaborations with governments and government entities; our ability to maintain our NYSE listing; the potential for our quantum computing technology to achieve quantum advantage; the ability of our products to meet government counterparties' and customers' technical requirements and compliance and regulatory needs; our ability to achieve timing and product development milestones on our product roadmap; our ability to attract and retain qualified employees and management; our expectations regarding our ability to obtain and maintain intellectual property protection and not infringe on the rights of others; expectations regarding the time during which we will be an emerging growth company under the Jumpstart Our Business Startups Act of 2012, as amended; our future capital requirements and sources and uses of cash; our ability to obtain funding for our operations and future growth; and the outcome of any known and unknown litigation and regulatory proceedings. The forward-looking statements contained in this presentation and the related webcast are also subject to additional risks, uncertainties, and factors, including those more fully described in the Company's filings with the Securities and Exchange Commission (the "SEC"), including its most recently filed Annual Report on Form 10-K and subsequent filings with the SEC.

Infleqtion

Disclaimers and Forward-Looking Statements (cont.)

Forward-looking statements represent Infleqtion management's beliefs and assumptions only as of the date such statements are made. The Company does not undertake, and expressly disclaims any duty, to update any statements made in this presentation and the related webcast to reflect events or circumstances after the date of this presentation and the related webcast or to reflect new information or the occurrence of unanticipated events, except as required by law.

This presentation also contains estimates and other statistical data made by independent parties and by the Company relating to market size and growth and other industry data. These data involve a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates. The Company has not independently verified the statistical and other industry data generated by independent parties and contained in this presentation and, accordingly, it cannot guarantee their accuracy or completeness. In addition, projections, assumptions, and estimates of its future performance and the future performance of the markets in which the Company competes are necessarily subject to a high degree of uncertainty and risk due to a variety of factors. These and other factors could cause results or outcomes to differ materially from those expressed in the estimates made by the independent parties and by the Company.

To supplement our financial information, which is prepared and presented in accordance with U.S. generally accepted accounting principles ("GAAP"), we use the following non-GAAP financial measures: non-GAAP Operating loss and, Non-GAAP Operating Expenses. These non-GAAP financial measures are in addition to, and not as a substitute for or superior to, measures of financial performance prepared in accordance with GAAP. There are a number of limitations related to the use of these non-GAAP financial measures versus their nearest GAAP equivalents. For example, other companies may calculate non-GAAP financial measures differently or may use other measures to evaluate their performance, all of which could reduce the usefulness of the Company's non-GAAP financial measures as tools for comparison. The Company has provided a reconciliation of those measures to the most directly comparable GAAP measures in the Appendix to this presentation, which is available at investors.infleqtion.com.

For further information with respect to the Company, we refer you to the Company's most recent Annual Report on Form 10-K and subsequent filings with the SEC. In addition, the Company is subject to the information and reporting requirements of the Securities Exchange Act of 1934 and, accordingly, files periodic reports, current reports, proxy statements, and other information with the SEC. These periodic reports, current reports, proxy statements, and other information are available for review at the SEC's website at http://www.sec.gov.

Infleqtion

Infleqtion

One Neutral-Atom Platform

Multiple Paths to Commercial Value

Systems Deployed Globally

U.S. • U.K. • Japan • Australia

Computing & Sensing Revenue

Growing commercial traction

20 Years of Neutral-Atom Innovation

248+ patents issued & pending
175+ physicists & engineers

100s of quantum customers

Government • enterprise • research

Q2 Business Highlights

$13.5M

Record Revenue

157% YoY growth

2026 outlook raised to ~$45M

$100M

Dept of Commerce*

Selected for 3 Dept of Energy Genesis projects

Expanding U.S. government momentum

2027

IQMP Deployment

Fault-tolerant neutral-atom system

Designed to support >50 logical qubits

Space

First Mover Advantage

America's Quantum Space Initiative launched

NASA QGG advancing development

Energy

Commercial Momentum

Application development with Eaton

Chicago Center of Excellence

Record revenue. Expanding government validation. Growing commercial deployment

Infleqtion

** Proposed funding is subject to review by the Department of Commerce and subject to definitive agreements and government approval. The letter of intent contemplates the exchange of common stock in consideration for the funding.*

Accelerating the Quantum Economy

Governments are putting dates and dollars behind quantum

U.S. Quantum Executive Orders

Mat Kinsella in the Oval Office June 17, 2026

Global momentum

Up to £2B

Government quantum investment

Top Tech Priorities

Quantum in top 6 defence spending priorities

Infleqtion is working across Computing, Sensing, and domestic Supply Chain

Roadmap Validation, Accelerating Deployment

Commerce

Independent Validation

Selected after technical review of our technology and roadmap

Executive Order

Federal actions and deadlines

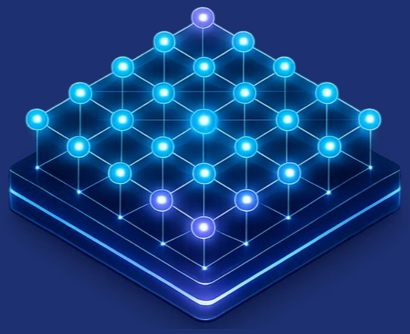
Computing • Sensing • Supply Chain

Now It's About Execution

Infleqtion

The Inflegtion Advantage

Neutral-Atom Technology

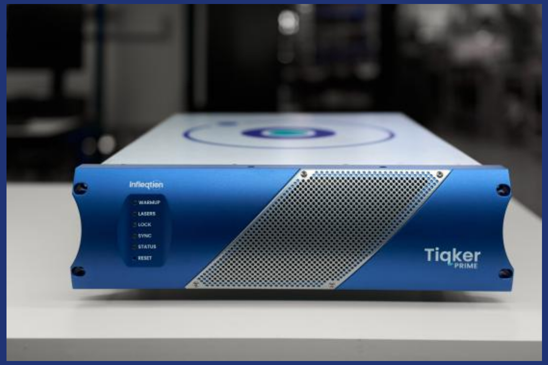


Identical qubits by nature
Optical control
Reconfigurable arrays

Complete Systems & Software

Hardware • Controls • Software
Designed as an integrated system

Deployment Experience



More than a decade operating quantum systems
in demanding environments

From Nature-Made Qubits to Deployed Quantum Systems

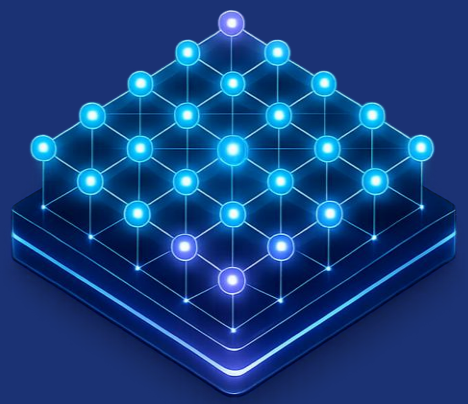
Infleqtion

 |

The Neutral-Atom Advantage

Efficient operating profile across footprint, power, and cost

Nature Made Qubits



Identical by nature

Flexible Architecture

Large atom arrays
Reconfigurable geometry
Common optional control

Efficient Path to Commercial Scale

Low power
Compact footprint
Lower system complexity/cost

Gaining confidence neutral atoms will win

Infleqtion

From Neutral Atoms to Complete Quantum Systems

Applications
Customer workloads

Software
Superstaq • compilation • optimization

Controls
Orchestration • calibration

Quantum Hardware
Lasers • vacuum • photonics • electronics

Neutral Atoms
Nature-made qubits

Full-System Optimization
From qubits to applications

Built to Integrate
With the computing environments customers already use

From Nature-Made Qubits to Customer Workloads

Infleqtion

Deployment Experience Sets Us Apart

In **Space**

International Space Station

Technology operating since 2018

Under the **Sea**

Royal Navy Excalibur

Optical atomic clock demonstrated on submarine

In the **Sky**

BAE + QinetiQ

Quantum navigation flight demonstration

On the **Ground**

Safran Indiana → Illinois

Precision timing across live fiber

Proven Across Demanding Environments

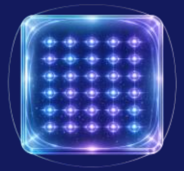
Advancing the Computing Roadmap:

Performance • Deployment • Adoption

Performance

30 logical qubits

On track for 2026



Customer workloads defined

Finance • Energy • Precision medicine

Deployment

Illinois quantum computer

Delivery planned for 2027

IQMP + NVIDIA

Integrated with NVIDIA NVQLink

Designed to scale to >50 logical qubits

Adoption

Eaton selects Infleqtion

Multi-year, multi-million-dollar program

U.S. grid resilience

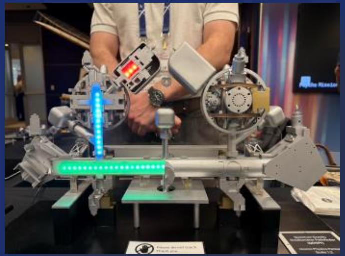
Quantum computing for grid contingency analysis

Customers are not waiting: they are starting to build with us now

Advancing the Sensing Portfolio:
Space • Spectrum • AI • Timing

QGG / Gravity

Developing the first-ever quantum gravity sensor to orbit



Critical-minerals applications gaining customer interest

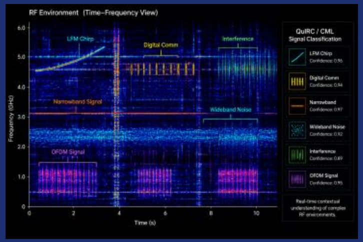
Quantum Spectrum

New RF sensing architecture

Defense demand growing
Commercial interest emerging

QuIRC

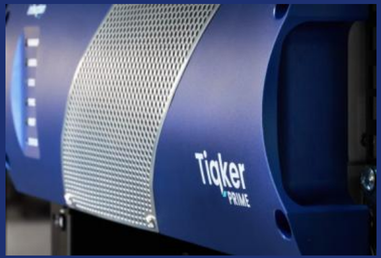
AI for complex sensor Data



U.S. Navy contract
Also advancing with U.S. Army + ESA

Tiqker

Commercializing Now



Co-selling with Safran global channels
Satellite design win

Broadest quantum sensing portfolio in the industry

Infleqtion

 |

Building Infleqtion to Scale

Technical Talent

+25%

Headcount growth since January 2026

Most in technical roles

Leadership Depth

Dr. Joe Buck

SVP, Quantum Computing Systems

23+ years at Lockheed Martin

Neutral-atom + commercialization

Innovation Capacity

Chicago • Oxford • Louisville

Expanded R&D and manufacturing capacity

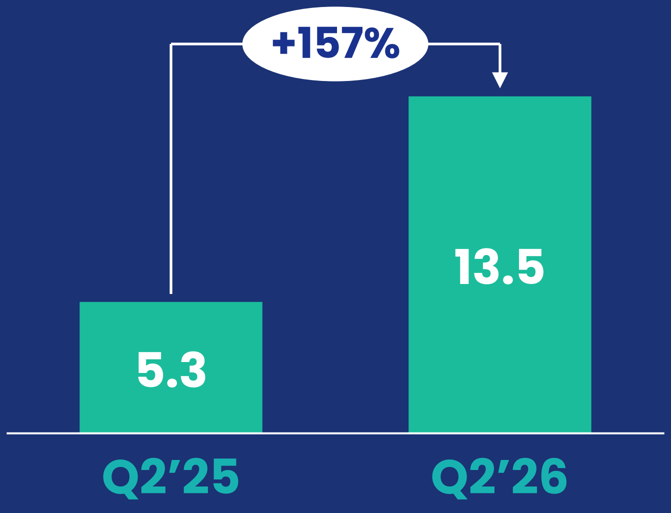
Building the team and capacity to deliver at greater scale

Q2 2026

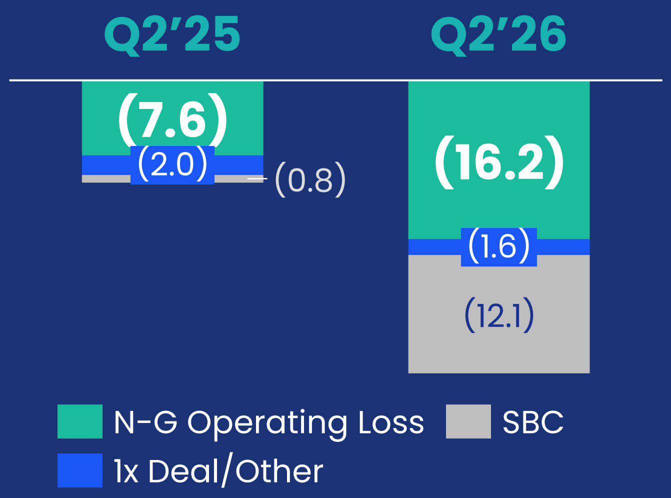
Financial Results & Outlook

Q2’26 Financial Recap: All quantum, all organic

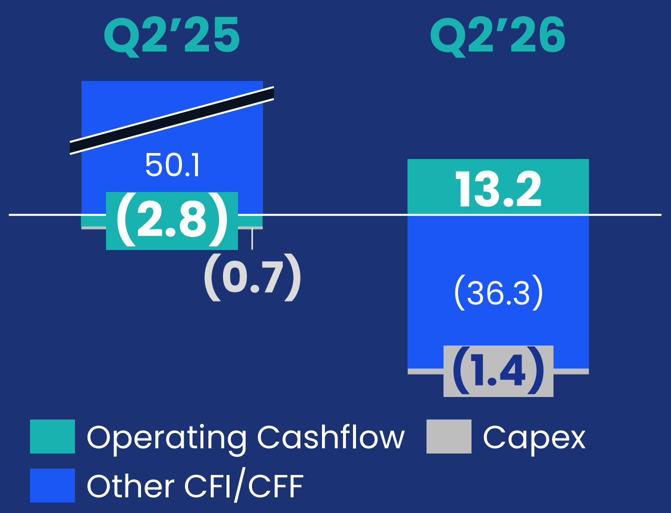
Total Revenue
($ in millions)



Non-GAAP Operating Loss
($ in millions)



Operating Cash Burn
($ in millions)



Growth led primarily by NASA QGG

~92% Q2 revenue from U.S. (82% from U.S. government and agencies)

Non-GAAP operating expenses +$12 YoY

Investing in headcount, technology development and public-company costs

Q2’26 cash & equivalents of $582M

Q2’26 cash & equivalents, and cashflow from operations includes ~$27M temporary benefit from working capital

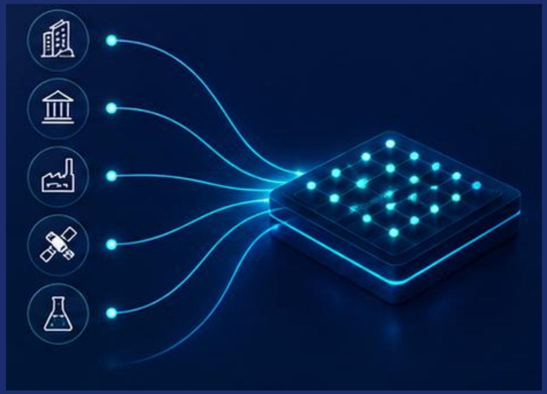
Q2 Capex activity remains low relative to plans

Infleqtion

Long-Term Perspective

2026

Accelerating Activity



More customer activity

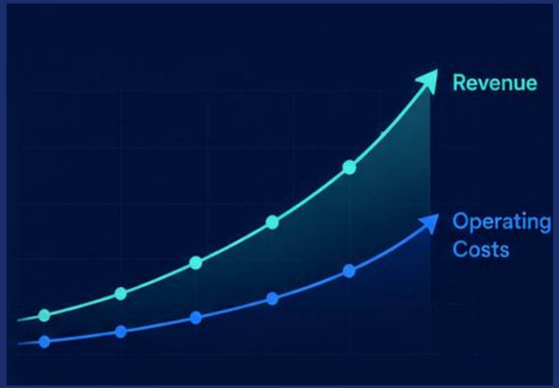
2027

Visibility Improving

Greater visibility into ‘27 revenue

Long Term Model

Operating Leverage



Revenue scales faster than costs

The opportunity is large, and we are investing to win

Infleqtion

 |

Upcoming Conferences, Speaking Engagements & Events

Aug 18	Aug 26	Sep 9	Sep 15	Sep 13–17	Sep 14–16	Sep 23–25	Nov 15–20
Rosenblatt Conference	**Jefferies Technology**	**Citi TMT Conference**	**Piper Sandler Growth Frontiers**	**IEEE Quantum Week**	**Air, Space & Cyber**	**Quantum World Congress**	**Supercomputing**
ROSENBLATT	Jefferies	citi	PIPER SANDLER	IEEE QUANTUM WEEK	AIR SPACE CYBER CONFERENCE A Professional Development Event	Quantum world congress	SC26 Chicago, IL hpc unites.
Virtual	**Chicago, IL**	**New York, NY**	**Nashville, TN**	**Toronto, ON**	**National Harbor, MD**	**College Park, MD**	**Chicago, IL**

Inflection

Infleqtion

JM1

	Three Months ended June 30,			
	2026		2025	
Cost of Revenue	$	11,371	$	4,599
Adjustments:				
Stock-based compensation		1,821		109
Acquisition and integration costs		-		-
Non-GAAP Cost of Revenue	**$**	**9,550**	**$**	**4,490**

	Three Months ended June 30,			
	2026		2025	
R&D	$	12,675	$	5,311
Adjustments:				
Stock-based compensation		4,820		116
Acquisition and integration costs		-		-
Non-GAAP R&D	**$**	**7,855**	**$**	**5,195**

	Three Months ended June 30,			
	2026		2025	
SG&A	$	19,818	$	6,250
Adjustments:				
Stock-based compensation		5,425		544
Acquisition and integration costs		841		2,000
Go-public transaction expenses		-		-
Former executive release payment		750		-
Non-GAAP SG&A	**$**	**12,802**	**$**	**3,706**

	Three Months ended June 30,			
	2026		2025	
Loss from operations	$	(29,858)	$	(10,412)
Adjustments:				
Stock-based compensation		12,066		769
Acquisition and integration costs		841		2,000
Go-public transaction expenses		-		-
Former executive release payment		750		-
Non-GAAP operating loss	**$**	**(16,201)**	**$**	**(7,643)**

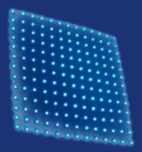
	Three Months ended June 30,			
	2026		2025	
Net loss	$	(24,695)	$	(9,186)
Adjustments:				
Stock-based compensation		12,066		769
Acquisition and integration costs		841		2,000
Go-public transaction expenses		-		-
Former executive release payment		750		-
Non-GAAP Net loss	**$**	**(11,038)**	**$**	**(6,417)**

Infleqtion

One Platform, Powered by Neutral Atoms

Scalable to multiple applications and end markets

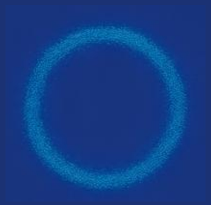
Quantum Computing



Precision Timing

Quantum Spectrum

Inertial & Gravity Sensing



Quantum Software

Atoms are organized into different structures for quantum applications

Infleqtion

Trusted Quantum Partner To Leading Organizations

Inflеqtion

Leading partners across diverse industries

Infleqtion has sold hundreds of quantum cores through sensors & computing systems

NASA
NVIDIA
JPL
Jet Propulsion Laboratory
California Institute of Technology
State of Illinois
DARPA
L3HARRIS
SAIC
UKRI National Quantum Computing Centre
ROYAL NAVY
QINETIQ
MOONSHOT
U.S. ARMY
SAFRAN
comed
AN EXELON COMPANY
THE AUSTRALIAN ARMY
EPRI
NREL
U.S. AIR FORCE
ASCA
Advanced Strategic Capabilities Accelerator
ARPA-E
leap
VOYAGER
BAE SYSTEMS
IQMP
Illinois Quantum & Microelectronics Park

and many more…

Sophisticated customers are selecting Infleqtion

